

HSCA

Hillhurst Sunnyside Community Association

Annual Report 2012



HEALTHY LIVING



*VIBRANT
NEIGHBOURHOODS*



*SUSTAINABLE
FUTURES*

ABOUT THE ASSOCIATION

Our Mission

To preserve and enhance a healthy and vibrant quality of life for the residents of Hillhurst-Sunnyside

A Brief History of the HSCA

Hillhurst Sunnyside Community Association exists to provide services that enhance quality of life for residents in the Calgary neighbourhoods of Hillhurst and Sunnyside. A registered society since 1948, the HSCA's roots go back to 1912. HSCA became a registered charity in 1980 and provides recreational, community-building and social services to our residents. As we prepare to celebrate our 65th year, the Community Association continues to foster a vibrant and collaborative environment that helps the Hillhurst-Sunnyside community to thrive, and remains committed to adapting to and serving our community's diverse needs.

MESSAGE FROM THE BOARD CHAIR AND EXECUTIVE DIRECTOR

The Hillhurst Sunnyside Community Association has much to be thankful for. It has had the great fortune to have its halls filled this past year with innovation, passion, laughter and sometimes a few tears. The community that surrounds this organization, comprised of staff, volunteers, residents, clients, and patrons, came together in 2012 to write, listen and share the stories that make this community and organization the remarkable place that it is.

At the onset of 2012, we applied for a Calgary2012 grant for an Artist in Residence. The vision for this project was to capture stories that share the uniqueness of Hillhurst-Sunnyside, and bring them to life on the walls of the community center. Now, over a year later, any visitor to the center can appreciate what turning a vision of community into action looks like.

From concept to product, HSCA staff and volunteers realized many great accomplishments in 2012. The theme of this year's annual report *Healthy Living; Vibrant Neighbourhoods; Sustainable Futures* is indicative of the stories we collected along our journey this past year.

Through the dedicated help of some key staff and board members, we were overwhelmed with a swell of volunteer support this year in making our presence known at Sun 'n' Salsa and in revitalizing our aging outdoor pool. Our Farmers' Market grew to become a year-round experience while still maintaining its rich sense of community, unparalleled by any other Calgary market. Our licensed Out Of School Care program also became accredited in 2012, a testament to the dedication and talent of our professional staff at the center.

The HSCA Board of Directors comes from a wide variety of backgrounds. It is that breadth of interests and experiences that allows the board to provide insightful direction and



Back Row (left to right): Quentin Sinclair, Bryan West, David White, Thibault Dambrine
Front Row (left to right): Katy Anderson, Tim Kitchen, Kerri Treherne, Beverly Guthrie

Not Pictured: Robert Perry, Jeremy Van Loon

oversight for the organization. It was through their leadership that a three-year strategy for community food in Hillhurst-Sunnyside moved from concept to action, leading to new food programming throughout 2013.

It is with some regret and a great deal of optimism that the Community Planning Committee was disbanded in 2012. The City's adoption of a revised Area Redevelopment Plan, Municipal Development Plan, and a transportation plan have created the policy and market conditions of a development boom. Incubation of a new way of community planning for Hillhurst-Sunnyside, so that our joining neighbourhoods and business district continue to be great places to live, work and play, is already well underway.

As one of the largest community associations in Calgary in terms of finances, diverse programming, and staffing, we have a rich selection of stories to share. We hope you will enjoy reading about them in our Annual Report.

Thank you,

Quentin Sinclair
Executive Director

Tim Kitchen
Board Chair

HEALTHY LIVING



HSCA is committed to increasing quality of life for our residents and visitors through programs and services that help them embrace healthy lifestyles, recreation, and independence at all stages of life. Our work in this area is primarily through outreach, seniors, and childcare services.

Recreational Access

HSCA maintains a variety of recreational facilities, including outdoor tennis courts, basketball courts, and a gymnasium. Residents and HSCA members can access these facilities for free or at reduced prices.

HSCA is also the owner and operator of the Bowview Outdoor Pool, located at 1910 6th Avenue NW. The pool is open between late June and the first weekend of September, and employs one full and 18 part time staff throughout the summer months.

In 2012, the pool underwent a volunteer-led facelift, which included repainting and repairing the buildings, and adding several flower planters. The update was financed by the Calgary Outdoor Swimming Pools Association (COSPA). During the open season over 10,000 entry passes were sold and 500 swimming lessons taught.

Sports at HSCA in 2012

- Zumba
- Fitness Classes
- Kickboxing
- Yoga
- Kung Fu
- Martial Arts
- Tae Kwon Do
- Floor Hockey
- Badminton
- Soccer
- Sportsball
- Basketball
- Women's Boot Camp

HSCA promotes physical activity as an important aspect of childhood development. We provide daily access to our gymnasium to the 64 children enrolled in the Hillhurst-Sunnyside Daycare Centre (operated on site by Churchill Park Family Care Society), and to the children enrolled in the HSCA Out Of School Care program. In addition, HSCA organizes an annual Outdoor Soccer season for local children and youth between the ages of 3 and 17. Over 150 children participated in 2012.

Basic Needs Support

HSCA employs two coordinators to identify community issues, needs and concerns within Hillhurst-Sunnyside's population. HSCA's Seniors' Services and Outreach Services are provided to residents who are experiencing physical or financial

difficulties accessing community resources. Their concerns are wide-ranging and may include accessing or maintaining housing, financial stresses, affordable food or clothing, single parenting concerns, or family transitions.

"These programs keep me independent and that is important to me. I love my home & the HSCA staff make it possible to continue living here."

-Seniors' Services Client

HSCA runs a diverse group of programs to address these needs. Our services include discounted handyman, snow removal and housekeeping services to help seniors remain in their homes; tax clinics for low-income residents; a community kitchen program which brings residents together to cook low-cost and nutritious meals; and biannual clothing distribution drives. HSCA Seniors' and Outreach staff members additionally provide counselling and referral services for Hillhurst-Sunnyside's residents, and advocate self-help solutions.

We also partner with other agencies to ensure a healthy lifestyle for all community residents. As a partner in the Community Kitchen of Calgary's Good Food Box and Spin-A-Round programs, HSCA works to ensure that all individuals and families in Hillhurst-Sunnyside have access to affordable and nutritious food.

Social Inclusion of Residents

"Living in Sunnyside, I come to HSCA often for Zumba or the flea markets; my son is in tutoring, outdoor soccer and the Sun and Fun program, and I love being this involved in the community."

—Jancy Bolanos,
Outreach Client & Community Member

Quality of life is determined by multiple factors, including socialization. HSCA is invested in offering many events and programs that engage community members.

HSCA's weekly Seniors' Afternoon Group, which brings together local seniors for coffee, cards and conversation at the HSCA, is one of these programs. We also host a weekly Practice English for New Comers (PENC) language and social group.

A Christmas lunch for seniors in north west Calgary who would otherwise be alone on the holiday is held at the community association building each year.

The HSCA additionally offers bi-weekly arts classes (45 participants) and a book club (10 members), at which all community members can pursue common interests in a safe and welcoming environment.

2012 Outreach & Seniors' Programs Participant Numbers

- Babysitter Link 45
- Christmas Adopt-A-Family Program 10
- Clothing Distribution Days 200
- Community Assistance For Seniors program
 - o Housekeeping 91
 - o Yard work help 45
 - o Snow Removal 51
- Community Kitchen 5
- Community Volunteer Income Tax Program 30
- Computer for Dummies 5
- Good Food Box Depot 45
- Handy Person program 20
- HSCA Book Club 10
- Parent/Caregiver and Children Stay 'n' Play 112
- Practice English for New Comers (PENC) 15
- Seniors Afternoon Group 10
- Senior's Christmas Dinner 70
- Spin-A-Round 30
- Tax Clinics 75
- Tutoring 6
- Youth Works Program 6

VIBRANT NEIGHBOURHOODS



HSCA is proud to be part of Hillhurst-Sunnyside, an active, compassionate, innovative and unique community. We are dedicated to ensuring the continued vibrancy and diversity of the Hillhurst and Sunnyside neighbourhoods by supporting community building and green initiatives, committee work and community advocacy. HSCA also offers accessible programs and services that allow residents to enjoy a friendly, diverse and healthy lifestyle right in their own community.

“I love living in a place you walk everywhere, where you know your neighbours and actually talk to them. Hillhurst-Sunnyside has a unique mini-culture in Calgary.”

– Maria Lee,
Community Resident & HSCA Volunteer

Community Livability

“If you were to draw a child’s map of a neighbourhood in any age but our current car obsessed one, this is what it would contain: the basic needs of daily life, all within a block or two of each other, along busy sidewalks.”

– Participant,
Artist In Residence project

HSCA defines community livability as the access to resources, services, and community programs which encourage healthy and social lives within walking distance of home.

Our programs attempt to encompass and support all aspects of life, from infancy to old age. Our Out Of School Care (OOSC) program is an integral part of these services, offering local families easy to access quality childcare. OOSC operates before and after school hours, and all day during school-year breaks. Participating children receive attentive care, including daily exercise, opportunities to work on homework, healthy food, and culture and arts clubs. The program also runs Sun-Fun, a day camp offered during the summer vacation.

In 2012, the Out of School Care program was accredited by the Government of Alberta, receiving a ranking of ‘excellence’ in all areas of service. This qualification means the OOSC program is considered ‘best in class’ and will receive additional funding from the provincial government.

2012 OOSC Stats

- Jan-June OOSC: 56 children registered
- July-August Sun-Fun: 41 children registered
- Sept-Dec. OOSC: 53 children registered

Great Public Spaces

HSCA supports the development of local public spaces to maximize their lifetime, use to residents, and ability to encourage a healthier and more vibrant community.

Our Community Vitalization Committee (CVC) was created to foster and maintain a vibrant community that promotes the well-being of Hillhurst-Sunnyside residents through social planning and community-building, and is at the forefront of several community initiatives.

Throughout 2012 the committee was a partner in the City of Calgary's Bow to Bluff beautification and preservation project and participated in the creation of the Sunnyside Shared Community Garden. It additionally began negotiating a lease for the former triangle warehouse site at 2nd Avenue and 9A street NW for use

as *ContainR Village*, a live community cultural and fine arts events space, in 2013.

“ContainR Village is an unprecedented opportunity to rethink community places, spark engagement, and create a lively collaborative model for building great public spaces in Calgary.”

– Kerri Treherne, CVC Chair

The Hillhurst Sunnyside Heritage Taskforce focuses on preservation and awareness of the architectural and cultural history of the community. From organizing Jane's Walks, to ensuring local heritage buildings are added to Calgary's Heritage Inventory, the taskforce seeks to commemorate the diverse history of Hillhurst-Sunnyside. It played a crucial role in organizing Calgary's Century Homes 2012.



VIBRANT NEIGHBOURHOODS



Community Building Events

Each year, HSCA's events bring community members together to forge and strengthen friendships, gain new ideas, and enrich their lives in Hillhurst-Sunnyside.

Our regular Farmers' Markets, Flea Markets, and Antique and Collectible Markets encourage interaction between community members and include community-building activities and social spaces. HSCA also holds an annual Family Day Winter Festival that encourages residents with young families to join us for a day of activities and treats each February. Our highly popular Christmas Craft Market brings community members of all ages together to enjoy the holiday season, shop for gifts, and interact with friends and neighbours.

In addition, HSCA frequently hosts public events arranged by community organizations and residents. From Rocky Mountain Folk Club's monthly concerts to comic fairs and movie nights, HSCA's rooms are frequently rented for many of Hillhurst-Sunnyside's cultural events.

"We have so many people that come to the Flea Market each Sunday to have a coffee, socialize with their friends after church or breakfast. Many of our vendors arrive here at 4am as part of a coffee group – it's the social highlight of their week."

– Bonnie Constable,
Flea Market Coordinator

GROWING FOOD IN HILLHURST SUNNYSIDE

The community of Hillhurst-Sunnyside includes three community gardens and one community orchard that HSCA is the steward for: Kensington Community First Garden, Hillhurst Sunnyside Community Garden, Sunnyside Shared Communal Garden and Hillhurst Sunnyside Community Association Orchard. We provided administrative and financial support in 2012 to help ensure these volunteer led, local food growing sites continue to thrive.

2012 Accomplishments

Kensington Community First Garden Opens
- Approximately 25 individuals and families gardening
- Creation of composting system
- Fundraising for and building of storage shed

Sunnyside Shared Communal Garden Begins
- First communal garden in Hillhurst-Sunnyside
- Home to 15 volunteer gardeners
- Four raised beds were created, planted & harvested

Hillhurst Sunnyside Community Garden Enters 22nd year of Operations
- 32 plots rented
- Launch place of the Kids Grow! program
- Hosted free workshops throughout the summer to local youth

HSCA Orchard Relocates
- To a new home next to the Kensington Community First Garden

SUSTAINABLE FUTURES

As Hillhurst-Sunnyside continues to grow and diversify, HSCA is increasingly focused on ensuring our association and community develops in ways that are sustainable, healthy, and beneficial to all. Through programming, committee work, advocacy and resources management, HSCA works to improve residents' quality of life through initiatives that encourage entrepreneurial development, individual capacity, community engagement, and community food security.

Community Economic Development

HSCA helps residents gain the skills and experience necessary to succeed financially through supporting and hosting entrepreneurial ventures that bring money into our community.

HSCA is home each Sunday to one of Calgary's biggest and most successful weekly flea markets. From food to used clothes to household supplies, the Hillhurst-Sunnyside Flea Market helps community residents and other Calgarians to buy both necessary and luxury goods at reduced prices. The market also provides a form of income for our vendors, many of whom are retired or do not have a regular income.

In 2012, HSCA's market capacity grew with the permanent addition of four regular Antique and Collectible Markets. These markets successfully capitalize on the growing demand for antique and collectible items.

Our incredibly popular Farmers' Markets are held weekly each summer and monthly in the winter. These markets offer Calgary-area food producers an event at which to showcase their goods to new and regular attendees.

Our Markets - Total Numbers for 2012

Flea Markets

4055 vendor booths

50,000+ attendees

Antique and Collectible Markets

227 vendor booths

2410 attendees

Farmers' Market

(Summer & Winter combined numbers)

840 vendor booths

20,000+ attendees

Building Individual & Community Capacity

HSCA works with individuals of all ages to develop and improve valuable individual and work related skills and experience.

Many young community members find their first jobs through HSCA's Babysitter Link service or through YouthWorks, a summer volunteer program which helps 12-15 year olds develop valuable work skills. Several community children also receive free tutoring from volunteers in math, language arts and science.

SUSTAINABLE FUTURES

Citizen Engagement

A strong community includes residents who are actively contributing to their neighbourhoods. HSCA encourages residents to become involved in community activism, volunteerism, and neighbourhood enrichment initiatives either through their own activities or HSCA committees.

Hillhurst-Sunnyside is a community undergoing rapid change. As more mixed-housing and business buildings enter the community, HSCA's Community Planning Committee (CPC) ensures residents' concerns are heard by political bodies and other influencers involved in these changes, and facilitates conversation between City Hall, developers, and community members. In 2012, the committee temporarily disbanded, reforming at the beginning of 2013.

“HSCA gives residents a voice through the planning and vitalization committees that allows the community to do more than it could as individuals.”

– Maria Lee,
Community Member and HSCA Volunteer

Stewardship of Association Resources

HSCA is responsible for ensuring the aesthetic and physical health of the community association building for current and future residents to enjoy. Our Facilities Management team works hard to ensure the building is clean, accessible and welcoming to all.

In 2012, several investments were undertaken by Facilities Management to improve the HSCA building. These included installing an improved fire alarm system and

building a practice backboard for the tennis court. Our annual ‘winter clean’ saw the building interior repainted and the floors waxed.

HSCA believes in fiscal responsibility, diversity and self-sustainability. Funds received are earmarked for programs and services that most benefit our community members. In addition, HSCA has developed several revenue streams in order to remain financially diverse, independent, and viable.

A growing source of income is through rentals. HSCA makes the Hearth, Slate, and Board rooms, North and South Social Halls, and Gymnasium available for events at competitive prices. Emphasis is placed on securing return renters that offer services and events of value to the community. In 2012, our rental income increased by over 6%.

For more information about our finances, please view the finances section of this report on pages 13 and 14.





This led to the development of several new programs and initiatives spearheaded by our Community Food Supervisor.

Key amongst these initiatives is the continuation of our flagship food project, the Farmers' Market. Held every Wednesday between the end of May and beginning of October, these markets directly increases residents' access to fresh, organic, and healthy foods and acts as a community-building event.

The exceptional success and popularity of the summer Farmers' Markets led, in 2012, to the addition of monthly winter markets starting in late October.

Increasing Community Food Security

A major focus of HSCA's emerging work and future direction is building a healthy, food secure community. HSCA is committed to helping make sure community residents – and all Calgarians – have convenient access to healthy, nutritious and affordable food.

In 2012, HSCA focused on creating a three-year strategy to drive our Community Food Program.

Food Program Strategic Objective:

Create replicable and sustainable community food programming that engages citizens in food and poverty issues and provides a comprehensive range of supports, enabling residents of Hillhurst-Sunnyside and beyond to cook and grow high quality food while transforming the urban food system.

"[this is] Many people from many communities gathering around the buying and selling of food. Learning to grow and harvest and prepare food, restoring the act of eating to a communal event."

– 2012 Farmers Market attendee

These Winter Farmers' Markets, designed to act as a hub for community building, feature over 20 food vendors, live entertainment, and a featured hot food vendor offering the *Market Menu*. They are followed by a food-related public event *Local 301*, which provides an opportunity to learn more about building sustainable food systems.

In 2012, HSCA applied for and successfully won several grants to help expand the Community Food Security program. Thanks to the support of The Calgary Foundation, Alliance Pipeline and Calgary 2012, funding was secured for several new initiatives and a new staff position in 2013.

ARTIST IN RESIDENCE PROGRAM



In 2012 Hillhurst Sunnyside Community Association was chosen as a participant for Calgary 2012's Artist in Residence program, part of the Cultural Capitals of Canada program. Designed to bring the creation of art into public places, the program funded local artists to create new and exciting works that embraced the themes of Looking Back, Calgary Now, and Looking Forward.

We were delighted to host Calgary artist daniel j kirk, who not only saw the project as a chance to create something new, but also an opportunity to immortalize the spirit of the Hillhurst-Sunnyside community through the stories of residents past and present. daniel's finished work will be displayed after his residency, which occurred in the early months of 2013.

daniel envisioned the project as a multi-faceted art piece that would encapsulate and share the rich and diverse nature of Hillhurst-Sunnyside.

Over the course of several months, daniel conducted research on the history of Hillhurst-Sunnyside, perusing archived material belonging to both the community association and the Glenbow Museum. He additionally attended events at the HSCA and held an open house to gather the stories of current residents.

The finalized art piece includes a large mural depicting images from Hillhurst-Sunnyside's history, which will be displayed on the outside of the building. daniel also created a border for the walls of the Hearth room, which features quotes and stories gathered from the community.

The mural will be mounted on the exterior of the community association in Spring 2013.

EXTERNAL REPRESENTATION

HSCA is represented by staff and volunteers on several different organizations operating throughout Calgary. This allows HSCA to ensure the voices and concerns of Hillhurst-Sunnyside residents are heard by organizations that operate in or near the community.

These organizations include the Bow to Bluff Initiative, Calgary Poverty Reduction Initiative, Calgary Food Committee, Calgary Heritage Initiative, and representation on both the Prince's Island Park Management Advisory Committee (PIPMAC) and Calgary Outdoor Swimming Pool Association (COSPA).

VOLUNTEERS

The HSCA relies on dedicated volunteers to help us provide services and programming to the Hillhurst-Sunnyside community. Our volunteers reflect the diversity of our neighbourhoods and come from an abundance of different backgrounds and age groups.

Our volunteers give their time and talents to help organize and staff our events and markets, tutor young community members, sit on our board, coach sports, and create community gardens. Their commitments range from a few hours each year, to dozens of hours each month, to hundreds of hours over the course of many years.

Each year, we take time to recognize these volunteers through two initiatives, a volunteer appreciation dinner organized and hosted by staff in November, and the Community Service Awards.

The Community Service Awards recognize individuals who go above and beyond in their commitment to making Hillhurst-Sunnyside Calgary's best community. In 2012, HSCA was delighted to recognize two volunteers for their exceptional dedication to the community – Jim Hollicky and Maria Lee. Both Jim and Maria have spearheaded multiple projects that benefit the community, have been involved in HSCA community

building initiatives, and have each volunteered in Hillhurst-Sunnyside for over a dozen years.

"I like to contribute to the community I'm living in. Both my wife and I feel strongly about giving back to the community as well as taking from it."

– Jim Hollicky,
2012 Community Service Awards recipient

We are honored by and grateful for the support and time invested by each and every one of our volunteers. Many of our programs, services and events would not be possible without their dedication to ensuring the community of Hillhurst-Sunnyside thrives. Over 150 volunteers gave their time to support HSCA and the Hillhurst-Sunnyside community in 2012.



MEMBERSHIP



The HSCA is a membership-based organization that makes all its operating decisions in the best interests of its members. Membership allows residents greater involvement in the actions of HSCA, primarily through granting voting privileges at the AGM. Members can also join our mailing lists, which keep them informed about initiatives and projects at HSCA, according to their interests.

Three types of membership can be purchased, each at a different price point. We offer individual, family, and senior memberships. All members are entitled to the same benefits, except for voting privileges, which are only extended to community residents over the age of 18.

Membership involves other benefits, such as reduced access fees to HSCA facilities, programs and courses. As a way of fostering community ties between residents, the association, and local businesses, HSCA membership also entitles residents to discounts at several local businesses.

In 2012, HSCA had 840 members, 577 of which were community residents.

Membership Benefits in 2012

Reduced facility rental rates

Reduced rates for some programs and courses

20% discount on swimming lessons at Bowview Pool

Discounted monthly pass to swimming pool

Free use of tennis court

Discount on home and auto insurance through Toole Peet Insurance

Local business discounts with:

- Brooklyn Clothing
- Crepe Avenue
- Gratitude Café
- Higher Ground Café
- Kensington Riverside Inn
- Marathon Ethiopian Restaurant
- Pushing Petals
- Queen Boutique
- Sundrops
- Sunnyside Natural Market
- Swizzlesticks Salon & Spa

DONORS, SUPPORTERS & PARTNERS

HSCA receives a large portion of its funding from generous donors and supporters who contribute to our financial viability. From government agencies, and nonprofit funders, to anonymous donors and local businesses, each of these organizations and individuals help us deliver programs, maintain our facilities, and create a vibrant community for the residents of Hillhurst-Sunnyside.

We are grateful to acknowledge the support and partnership of the following organizations and individuals in 2012:

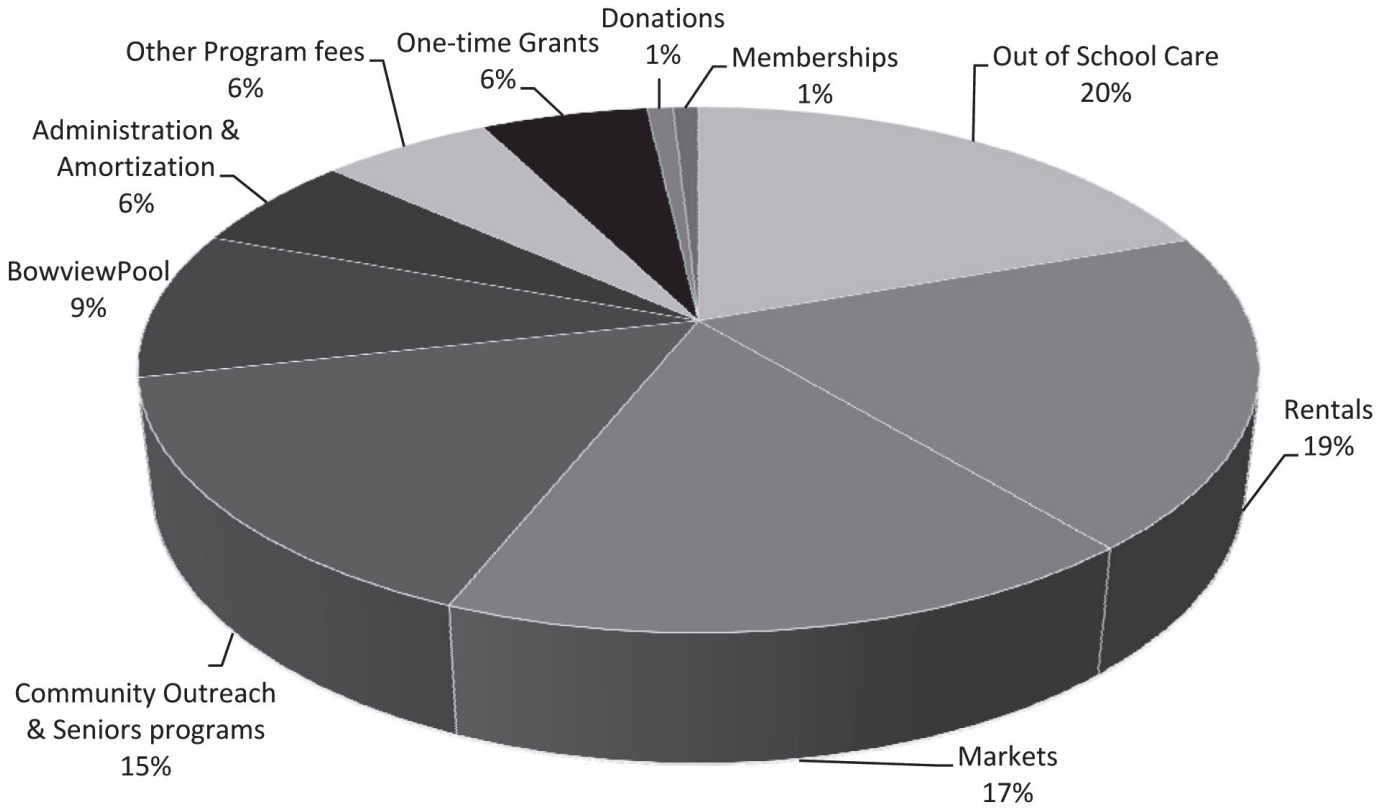
Alliance Pipeline
Anonymous Donor
Bennett Jones LLP
Brew Brothers
Brooklyn Clothing
Calgary 2012 & Cultural Capitals of Canada Program
Churchill Park Family Care Society
City of Calgary – Capital Conservation Grant
City of Calgary – Family & Community Support Services (FCSS)
Community Kitchen Program of Calgary
Crepe Avenue
Evergreen
Federation of Calgary Communities
First Calgary Financial
Government of Canada – Canada Summer Jobs
Gratitude Cafe
Higher Ground Cafe
Kensington Business Revitalization Zone
Kensington Riverside Inn
Kids Up Front! Foundation
Marathon Ethiopian Restaurant
Midtown Market Calgary Co-op Grocery
My Mac Dealer
Nexen Inc.
North Hill Safeway
Province of Alberta – Community Facility Enhancement Program (CFEP)
Province of Alberta – Community Spirit Program
Province of Alberta – Summer Temporary Employment Program (STEP)
Pushing Petals
Queen Boutique
Sundrops
Sunnyside Natural Market
Swizzlesticks Salon & Spa
The Calgary Foundation – Stepping Stones
Trico Charitable Foundation
University of Calgary Students’ Union - Committee of 10,000
West Hillhurst Community Preschool
Wild Rose Foundation

FINANCIALS

HILLHURST SUNNYSIDE COMMUNITY ASSOCIATION
STATEMENT OF FINANCIAL POSITION
Audited
December 31, 2012

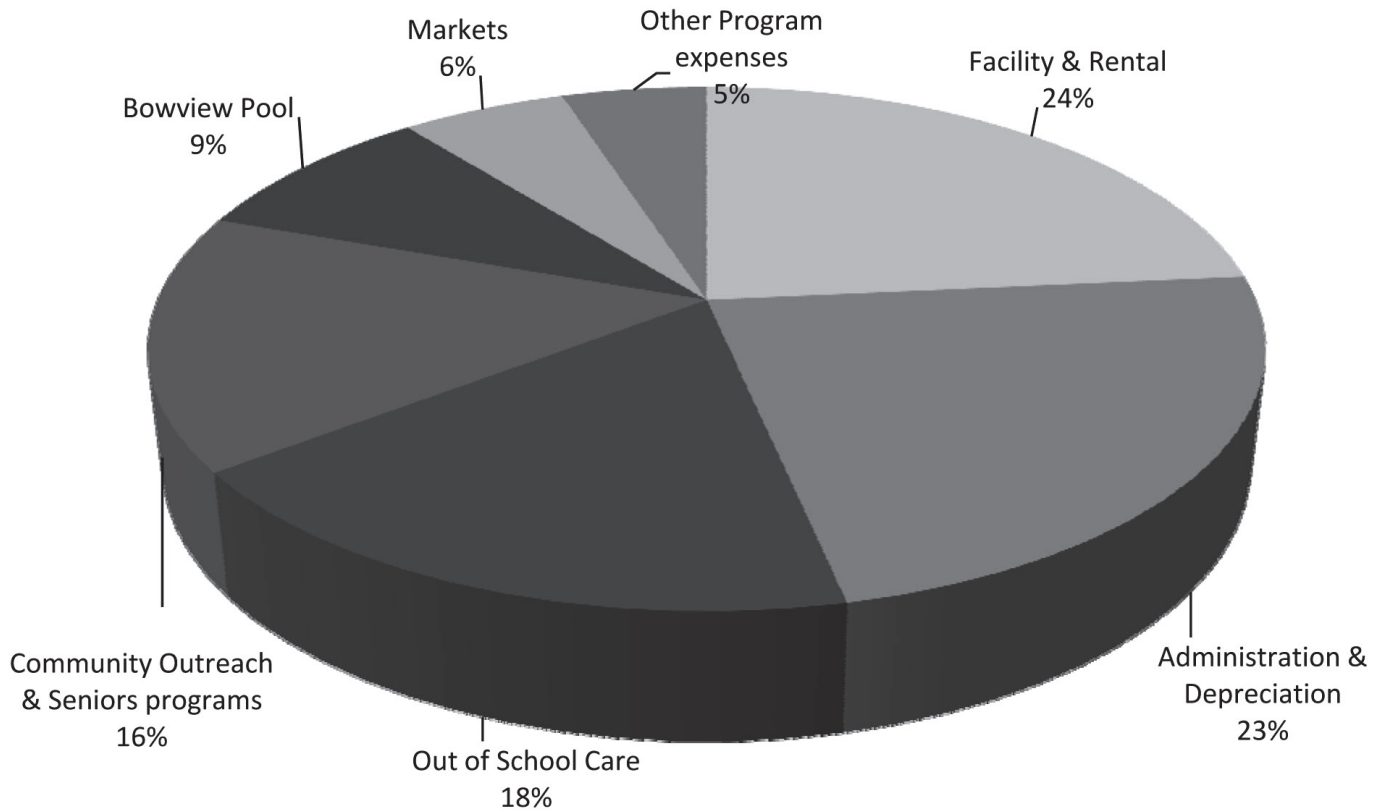
	<u>2012</u>	<u>2011</u>
ASSETS		
CURRENT ASSETS		
Cash - Unrestricted	\$ 332,592	\$ 359,937
Internally Restricted Cash (Note 7)	10,000	10,000
Externally Restricted Cash (Note 8)	138,378	184,963
Accounts Receivable	17,299	16,395
Prepaid Expense	6,710	7,662
	<u>504,979</u>	<u>578,957</u>
PROPERTY AND EQUIPMENT (Note 3)	<u>614,537</u>	<u>603,745</u>
	<u>\$ 1,119,516</u>	<u>\$ 1,182,702</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts Payable	\$ 24,278	\$ 76,276
Deferred Revenue	13,418	28,112
Deferred Cash Contributions (Note 8)	138,378	184,963
	<u>176,074</u>	<u>289,351</u>
DEFERRED CAPITAL CONTRIBUTIONS (Note 5)	<u>507,985</u>	<u>484,966</u>
NET ASSETS		
Investment in Property and Equipment	106,552	118,779
Internally Restricted Assets (Note 7)	10,000	10,000
Net Assets, unrestricted	318,905	279,606
	<u>435,457</u>	<u>408,385</u>
	<u>\$ 1,119,516</u>	<u>\$ 1,182,702</u>

Year End Income Distribution



FINANCIALS

Year End Expense Distribution



2012 - 2013 BOARD

Tim Kitchen, Board Chair
Thibault Dambrine, Treasurer
Kerri Treherne, Vice Chair and Community Vitalization Committee Chair
Robert Perry, Secretary
David White, Community Planning Committee Chair
Jeremy Van Loon, Communications Committee Chair
Beverley Guthrie, Member at Large
Katy Anderson, Member at Large
Bryan West, Member at Large
Quentin Sinclair, Executive Director and ex-officio board member

KEY STAFF

Quentin Sinclair, Executive Director
Sonia Woodman, Controller
Joanna Farley, Communications Lead
Cate Ahrens, Community Food Supervisor
Sara Hughes, Events and Rentals Coordinator
Debbie Olson, Seniors' Services Supervisor
Elizabeth Chong, Outreach Coordinator
Jaimie Hagman, Out Of School Care Supervisor
Richard Kavanagh, Facilities Supervisor
Nicoleta Vulcu, Front Office and Volunteer Coordinator
Bonnie Constable, Flea and Antique and Collectible Markets Coordinator
Sean Roach, Bowview Outdoor Pool Supervisor

Our thanks and appreciation to the more than 40 part-time and seasonal workers that help make HSCA the success it is. We could not provide such excellent service and programs without your dedication and support!

“HSCA has done an excellent job over the years. It fulfills the needs of the community very well.”

– Jim Hollicky,
2012 Community Service Awards Recipient

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* Event photos used in this report were taken by HSCA staff and volunteers, or were submitted for promotional purposes and are the property of HSCA for continued use in marketing and promotional materials. Attribution to photographers is provided here where known.

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